Translation

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Summary of Consolidated Financial Results for the Nine Months Ended June 30, 2026 (Based on Japanese GAAP)

August 5, 2026

Company name:	CE Holdings Co.,Ltd.	
Stock exchange listing:	Tokyo, Sapporo	
Stock code:	4320 URL https://www.ce-hd.co.jp	
Representative:	Representative Director and President COO (Chief Operating Officer)	Masanori Niizato
Inquiries:	Director CFO (Chief Financial Officer)	Tsunehito Taguchi TEL 011（861）1600

Scheduled date to commence dividend payments: –

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended June 30, 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended June 30, 2026	13,292	7.9	1,364	14.1	1,384	14.9	685	4.6
Nine months ended June 30, 2025	12,320	12.8	1,195	68.9	1,205	68.7	655	–

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended June 30, 2026	41.14	–
Nine months ended June 30, 2025	42.37	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	11,492	8,687	71.0
As of September 30, 2025	12,746	8,842	65.2

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended September 30, 2025	–	0.00	–	52.00	52.00
Year ending September 30, 2026	–	0.00	–		
Year ending September 30, 2026 (Forecast)				0.00	0.00

3. Forecast of consolidated financial results for the year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	16,000	1.1	1,600	13.3	1,600	12.1	870	(44.2)	52.21

4. Notes

(1) Significant changes in the scope of consolidation during the nine months ended June 30, 2026: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	17,039,400 shares	As of September 30, 2025	17,039,400 shares

Number of treasury shares at the end of the period

As of June 30, 2026	363,863 shares	As of September 30, 2025	398,163 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2026	16,661,466 shares	Nine months ended June 30, 2025	15,465,109 shares

Quarterly consolidated financial statements

Consolidated balance sheets

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	4,732,751	5,458,886
Notes and accounts receivable - trade, and contract assets	3,560,756	1,783,726
Merchandise and finished goods	6,049	3,192
Work in process	324,351	215,820
Raw materials and supplies	4,286	2,850
Prepaid expenses	148,407	166,643
Deposits paid	300,000	–
Other	9,715	70,371
Allowance for doubtful accounts	(9,897)	(4,375)
Total current assets	9,076,418	7,697,117
Non-current assets		
Property, plant and equipment	1,696,825	1,643,452
Intangible assets		
Goodwill	8,620	3,448
Other	1,012,221	835,457
Total intangible assets	1,020,841	838,905
Investments and other assets		
Investment securities	408,208	726,145
Other	544,493	587,464
Allowance for doubtful accounts	(360)	(360)
Total investments and other assets	952,341	1,313,249
Total non-current assets	3,670,009	3,795,608
Total assets	12,746,428	11,492,725
Liabilities		
Current liabilities		
Accounts payable - trade	1,171,769	722,189
Current portion of long-term borrowings	571,116	478,283
Accounts payable - other	142,327	125,921
Income taxes payable	426,361	196,731
Accrued consumption taxes	118,027	154,979
Provision for bonuses	234,056	273,408
Contract liabilities	75,951	58,744
Other	115,683	86,501
Total current liabilities	2,855,292	2,096,757
Non-current liabilities		
Long-term borrowings	884,257	548,753
Lease liabilities	9,946	7,549
Retirement benefit liability	54,139	58,322
Other	100,375	94,208
Total non-current liabilities	1,048,718	708,832
Total liabilities	3,904,011	2,805,590

(Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Net assets		
Shareholders' equity		
Share capital	1,725,482	1,725,482
Capital surplus	1,748,334	1,764,762
Retained earnings	4,998,174	4,818,362
Treasury shares	(200,404)	(183,140)
Total shareholders' equity	8,271,586	8,125,467
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	33,403	38,043
Total accumulated other comprehensive income	33,403	38,043
Non-controlling interests	537,426	523,624
Total net assets	8,842,416	8,687,135
Total liabilities and net assets	12,746,428	11,492,725

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

(Thousands of yen)

	Nine months ended June 30, 2025	Nine months ended June 30, 2026
Net sales	12,320,826	13,292,807
Cost of sales	9,525,187	10,266,557
Gross profit	2,795,638	3,026,250
Selling, general and administrative expenses	1,600,055	1,662,030
Operating profit	1,195,583	1,364,220
Non-operating income		
Interest income	2,723	5,209
Dividend income	1,520	1,039
Gain on sale of investment securities	15	12,934
Gain on investments in investment partnerships	157	5,653
Foreign exchange gains	902	–
Surrender value of insurance policies	2,583	–
Subsidy income	6,518	4,690
Other	6,412	2,000
Total non-operating income	20,833	31,527
Non-operating expenses		
Interest expenses	9,905	8,029
Commission expenses	854	2,773
Other	0	0
Total non-operating expenses	10,759	10,802
Ordinary profit	1,205,657	1,384,945
Extraordinary income		
Gain on sale of non-current assets	32	–
Gain on redemption of investment securities	600	–
Total extraordinary income	632	–
Extraordinary losses		
Impairment losses	36,970	148,467
Other	0	–
Total extraordinary losses	36,970	148,467
Profit before income taxes	1,169,319	1,236,477
Income taxes - current	467,980	471,471
Income taxes - deferred	(32,442)	(18,257)
Total income taxes	435,538	453,213
Profit	733,780	783,264
Profit attributable to		
Profit attributable to owners of parent	655,277	685,532
Profit attributable to non-controlling interests	78,503	97,731
Other comprehensive income		
Valuation difference on available-for-sale securities	2,503	4,639
Total other comprehensive income	2,503	4,639
Comprehensive income	736,284	787,903
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	657,780	690,172
Comprehensive income attributable to non-controlling interests	78,503	97,731